

Annual Report

For The Financial Year Ended 31 December 2024

Annual Report For The Year Ended 31 December 2024

Directors' Report

Your Directors submit the financial accounts of the Company for the year ended 31 December 2024.

Names and Details of Directors

The names and details of directors in office at the date of this report are:

Directors

The names and details of directors in office during the financial year and until the date of this report are as follows:

Resigned 31/10/2024

Geoffrey Ambler	Appointed	25/11/2010
Gayle Gribble	Appointed	30/1/2015
James Robertson	Appointed	18/4/2015
Brian Tighe	Appointed	1/2/2017
Kevin Clancy	Appointed	30/4/2005

John Tuffy Appointed 19/11/2024

Company Secretary

The following person held the position of company secretary at the end of the financial year:

Stephen Byfield, Company Secretary, was appointed company secretary on 18 March 2006.

Details of the number of meetings held by the Board and its committees are as follows:

Board 12 Special Meetings 4

Attendance Chart of Board of Directors Meetings 2024

Director	Board Meetings	Special Board Meetings
Gayle Gribble	12 of 12	4 of 4
Geoffrey Ambler	12 of 12	4 of 4
James Robertson	12 of 12	4 of 4
Brian Tighe	12 of 12	4 of 4
Kevin Clancy	4 of 10	2 of 3
John Tuffy	1 of 1	0 of 0

Attendance for period from 1 January 2024 to 31 December 2024

Directors' Report

Principal Activities

The company's principal activities during the course of the financial year were that of a Licensed Club.

Other than the matters noted above there have been no significant change in the nature of these activities during the year.

Strategies to achieve these objectives:

- To achieve and sustain economic strength and stability
- To be regarded as an exceptional employer
- To operate with the highest degree of integrity and standards

Short & Long Term

The Club in 2024 continues to implement and consolidate the strategic plan developed by the Directors and management, including the internal business strategy and property masterplan for the Club, which includes the following elements.

- Finalising the last steps in the process to commence construction of the Lot 4 Over-55 medium density housing facility.
- Continued upgrades of members and guest facilities on the operational floor of the Club.
- Continuing to seek opportunities to diversify the Clubs revenue streams, while offering the very best hospitality facilities to members and guest.

While the Club continues to implement its existing strategic plan, this plan is continually being refined. This refinement has seen the Club seeking to add an alfresco dinning and bar area, a pickle ball court, bowling rinks and the extension of the Porte Cochere down to the Lot 4 site. The Board and management will continue to refine and adapt the short / long term strategies with the goal of offering the very best venue to members and guest, while ensuring the long-term viability of the Club.

Measures used by the company for its performance:

Standard Club industry Key Performance Indicators including gross profit percentages, wages percentages ratios, EBIT and EBITDA metrics and exception reporting completed monthly.

Operating Results

The net amount of the company's profit for the financial year before depreciation, interest, and income tax was \$ 3,651,740 (2023: \$2,393,091)

	31 December 2024	31 December 2023
Operating Profit/(Loss) after Income Tax	\$2,205,355	\$1,061,533
Add back:		
Depreciation	\$1,484,001	\$1,403,949
Interest paid	\$261,263	\$207,610
Interest received	(\$304,515)	(\$267,566)
Income tax expense	\$5,636	(\$12,435)
Earnings before Interest, Taxation, Depreciation and Amortisation	\$3,651,740	\$2,393,091

Directors' Report

Dividends

Under the company's Constitution no dividend can be paid.

Review of Operations

The Club's result for 2024 has exceeded the Club's expectations with a significant improvement in trading revenue, whilst continuing to manage direct cost and re-investing in the Club's facilities. The Club in 2024 has doubled its after tax profit to \$2,205,355 (2023: \$1,061,533), despite a difficult trading environment for hospitality venues due to the impact of higher cost of living and high interest rates impacting mortgage holders.

The Directors note that with inflation continuing to fall and potential for interest rates reductions soon from the Reserve Bank, it is the Directors hope that this benefit the Club's from a trading environment perspective. The Directors and Club management will continue to maintain operating budgets and cash flows which are reviewed monthly and make adjustments to operations in response to trading as required.

Bar Trading Statement

Bar sales for the year were \$1,842,497 compared to \$1,635,278, an increase of \$207,219 (12.7%) from 2023.

Catering Trading Statement

Catering sales for the year were \$3,074,879 compared to \$2,807,309 an increase of \$267,570 (9.5%) from 2023.

Poker Machine Trading Statement

Net takings for the year totaled \$10,396,533 compared to \$8,940,304, an increase of \$1,456,229 (16.3%) from 2023.

The club notes that the 2023 year included a period of 3 months with limited toilet and bar facilities in the gaming area and that the 2024 year included a full year of trade with the upgraded facilities available to members.

After Balance Date Events

In February 2025, the Club commenced refurbishment of the sports bar and kids area and the demolition of the old Rehabilitation Centre so as to enlarge the Gym and extend this space out to the Tuggerah rooms in Stage 35(1) and (2), with work expected to be completed by 1 April 2025.

Presently, the Club has lodged a Development Application with Council for further capital works for additional car parking, creation of an alfresco dinning and bar area, a pickle ball court, two bowling rinks and the extension of the Porte Cochere down to the Lot 4 Over-55 medium density housing facility.

Other than the matter noted above, as at December 2024 the Club has no significant changes in the Club's state of affairs, nor have there been any matters or circumstances that have arisen since the end of the financial year that has significantly affected, or may significantly affect the operations of the Club.

Directors' Report

Environmental Issues

The company's operations are not regulated by any significant environmental regulations under a law of the Commonwealth or of a State or Territory.

Auditors Independence Declaration

The lead auditor's independence declaration for the year ended 31 December 2024 has been received and can be found on page 6 of these financial statements.

Membership

As at the close of trade on 31 December 2024, the membership of Tuggerah Lakes Memorial Club Limited trading as Diggers The Entrance was as follows:

	2022	2023	2024
Life Member	4	5	3
Permanent	346	405	432
Social	16,557	17,035	17,317
TOTAL	16,907	17,445	17,752

The company is incorporated under the *Corporations Act 2001* and is a company limited by guarantee. If the company is wound up, the constitution states that each member is required to contribute a maximum of \$5 each towards meeting any outstanding obligations of the company. As at 31 December 2024 the total amount that members of the company are liable to contribute if the company is wound up is \$88,760 (2023: \$87,225).

Signed in accordance with a resolution of the Board of Directors.

On behalf of the Directors

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G. Gribble

Director/(Chairperson)

Dated at The Entrance on 28 February 2025



Auditor's Independence Declaration Under Section 307C of the Corporations Act 2001 To The Directors of Tuggerah Lakes Memorial Club Limited

I declare that, to the best of my knowledge and belief, during the year ended 31 December 2024 there have been:

- (i) no contraventions of the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

FORTUNITY ASSURANCE

Adrian Thompson **Partner**

155 The Entrance Road ERINA NSW 2250

Dated: 28 February 2025



Independent Audit Report To The Members Of Tuggerah Lakes Memorial Club Limited

Report on the Financial Report

Opinion

We have audited the financial report of Tuggerah Lakes Memorial Club Limited (the company), which comprises the statement of financial position as at 31 December 2024, the statement of profit or loss and other comprehensive income, statement of changes member's funds and statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the directors' declaration.

In our opinion, the accompanying financial report of Tuggerah Lakes Memorial Club Limited is in accordance with the *Corporations Act 2001*, including:

- (i) giving a true and fair view of the company's financial position as at 31 December 2024 and of its financial performance for the year then ended; and
- (ii) complying with Australian Accounting Standards Simplified Disclosure Requirements and the *Corporations Regulations 2001.*

Basis of Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the company in accordance with the auditor independence requirements of the *Corporations Act 200*1 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of Tuggerah Lakes Memorial Club Limited, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Those charged with governance are responsible for the other information. The other information comprises the information included in the Company's annual report for the year ended 31 December 2024, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.



Independent Audit Report To The Members Of Tuggerah Lakes Memorial Club Limited

Other Information (continued...)

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this report.

Responsibilities of the Directors for the Financial Report

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian accounting Standards - Simplified Disclosure Requirements and the *Corporations Act 2001* and for such internal control as the directors determine as necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of the company's internal control.



Independent Audit Report To The Members Of Tuggerah Lakes Memorial Club Limited

Auditor's Responsibilities for the Audit of the Financial Report (continued...)

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient audit evidence regarding the financial information of the company of business activities with the company to express an opinion on the financial report. We are responsible solely for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including significant deficiencies in internal control that we identify during our audit.

FORTUNITY ASSURANCE

Adrian Thompson Partner

155 The Entrance Road ERINA NSW 2250

Dated: 28 February 2025

Directors' Declaration

The directors of the company declare that:

- 1. The financial report and the notes as set out on pages 11 to 35 are in accordance with the *Corporations Act 2001* and:
 - (a) comply with Accounting Standards Simplified Disclosure Requirements; and
 - (b) give a true and fair view of the financial position as at 31 December 2024, and performance for the year ended on that date of the company;
- 2. In the directors' opinion there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

On behalf of the Directors

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G. Gribble

Director/(Chairperson)

Dated at The Entrance on 28 February 2025

Statement of Profit or Loss & Other Comprehensive Income For The Year Ended 31 December 2024

	Note	2024 \$	2023 \$
Revenues	2	16,111,496	14,076,508
Other Income	2	312,364	134,773
Consumables used – Cost of Goods Sold Employee Benefits Expense Electricity Other expenses from ordinary activities	I	(1,829,927) (5,528,477) (260,020) (4,849,181)	(1,699,668) (5,159,115) (208,381) (4,483,460)
Earnings before depreciation & finance co	osts	3,956,255	2,660,657
Depreciation and amortisation expense Finance costs	3	(1,484,001) (261,263)	(1,403,949) (207,610)
Profit/Loss before income tax		2,210,991	1,049,098
Income tax expense	4	(5,636)	12,435
Net Profit for the year after income tax		2,205,355	1,061,533
Other comprehensive income		-	-
Total comprehensive income for the year	ear	2,205,355	1,061,533

The accompanying notes form part of these financial statements.

Statement of Financial Position As At 31 December 2024

	Note	2024 \$	2023 \$
Assets			
Current Assets			
Cash and cash equivalents	5	9,450,301	8,238,870
Trade and other receivables	6	42,313	17,234
Inventories	7	180,880	161,395
Other current assets	8	578,016	563,816
Total Current Assets		10,251,510	8,981,315
Non-Current Assets			
Property, plant & equipment	9	27,184,392	27,532,672
Other non-current assets	10	77,836	83,459
Total Non-Current Assets		27,262,228	27,616,131
Total Assets		37,513,738	36,597,446
Current Liabilities			
Trade and other payables	11	1,517,823	1,437,006
Borrowings	12	1,422,757	1,667,114
Provisions	13	749,328	804,603
Total Current Liabilities		3,689,908	3,908,723
Non-Current Liabilities			
Long term payables	11	28,614	27,119
Borrowings	12	1,724,411	2,808,538
Provisions	13	604,764	592,380
Total Non-Current Liabilities		2,357,789	3,428,037
Total Liabilities		6,047,697	7,336,760
Net Assets		31,466,041	29,260,686
Members Funds			
Retained Earnings	14	22,910,635	20,705,280
Asset Revaluation Reserve		8,555,406	8,555,406
Total Members Funds		31,466,041	29,260,686
			

The accompanying notes form part of these financial statements

Statement of Changes in Equity For The Year Ended 31 December 2024

	Retained Earnings	Asset Revaluation Reserve	Total
	\$	\$	\$
Balance at 1 January 2023	19,643,747	8,555,406	28,199,153
Profit for the year	1,061,533	-	1,061,533
Balance at 31 December 2023	20,705,280	8,555,406	29,260,686
Profit for the year	2,205,355	-	2,205,355
Balance at 31 December 2024	22,910,635	8,555,406	31,466,041

Statement of Cash Flows For The Year Ended 31 December 2024

	Note	2024 \$	2023 \$
Cash Flows from Operating Activities Receipts from members & guests Interest received Payments to suppliers, employees etc. Interest and other costs of finance paid Income tax paid		17,516,418 304,515 (14,057,910) (261,263) (13)	15,334,689 267,566 (13,451,122) (207,610) (47,581)
Net cash generate from Operating activities	23(b)	3,501,747	1,895,942
Cash Flows from Investing Activities Proceeds from the sale of property, plant & equipment Purchase of property, plant & equipment - Land & Buildings - General Equipment - Poker Machines Net cash used in investing activities		553,280 (6,175) (778,754) (730,183) (961,832)	347,578 (5,786,820) (174,890) (656,408) (6,270,540)
Cash Flows from Financing Activities Repayments of borrowings Increase in borrowings Net cash used in financing activities		(2,065,598) 737,114 (1,328,484)	(1,267,320) 3,457,931 2,190,611
Net increase in cash held Cash and cash equivalents at the beginning		1,211,431	(2,183,987)
of the financial year Cash and cash equivalents at the end of the financial year	23(a)	9,450,301	8,238,870

The accompanying notes form part of these financial statements.

Notes to the Financial Statements For The Year Ended 31 December 2024

Note 1. Summary of Significant Accounting Policies

Basis of Preparation

Tuggerah Lakes Memorial Club Limited trading as Diggers The Entrance applies Australian Accounting Standards – Simplified Disclosure Requirements of the Australian Accounting Standards Board.

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards – Simplified Disclosure Requirements of the Australian Accounting Standards Board (AASB) and the *Corporations Act 2001*. The company is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions. Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless stated otherwise.

The financial statements, except for the cash flow information have been prepared on an accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar.

The financial statements were authorised for issue on 28 February 2025 by the directors of the company.

Accounting Policies

(a) Revenue

Revenue from the sale of goods is recognised upon the delivery of goods to members and guests.

Revenue from rendering a service is recognised upon the delivery of the service to members and guests.

Where the entity receives memberships, sponsorships or grants, it assesses whether the contract is enforceable and has sufficiently specific performance obligations in accordance with AASB15.

Where both these condition are satisfied the Company;

- Identifies each performance obligation relating to the membership, sponsorship or grant;
- Recognises a contract liability for its obligations under the contract or grant;
- Recognises revenue as it satisfies its performance obligations.

Notes to the Financial Statements For The Year Ended 31 December 2024

Note 1. Summary of Significant Accounting Policies (cont'd)

(a) Revenue (cont'd)

When the contract is not enforceable or does not have sufficiently specific performance obligations, the Company;

- Recognise the asset received in accordance with the recognition requirements of other applicable accounting standards (AASB9, AASB16 and AASB138);
- Recognises related amounts (being contributions by owners, lease liability, financial instruments, provisions, revenue or contract liabilities);
- Recognises income immediately in profit or loss as the difference between the initial carrying amount of the asset and the related amount.

Interest revenue is recognised on a proportional basis taking into account the interest rates applicable to financial assets.

All revenue is stated net of the amount of goods and services tax (GST).

(b) Income Tax

The charge for current income tax expense is based on the profit for the year adjusted for any non-assessable or disallowed items. It is calculated using tax rates that have been enacted or substantively enacted by the balance sheet date and adjusted to take into account the principal of mutuality.

Deferred tax is accounted for using the balance sheet liability method in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. No deferred income tax will be recognised from the initial recognition of an asset or liability, excluding a business combination, where there is no effect on accounting or taxable profit or loss.

Deferred tax is calculated at the tax rates that are expected to apply to the period when the asset is realised or liability is settled. Deferred tax is credited in the income statement except where it relates to items that may be credited directly to equity, in which case the deferred tax is adjusted directly against equity.

Deferred income tax assets are recognised to the extent that it is probable that future tax profits will be available against which deductible temporary differences can be utilised.

The amount of benefits brought to account or which may be realised in the future is based on the assumption that no adverse change will occur in income taxation legislation and the anticipation that the company will derive sufficient future assessable income to enable the benefit to be realised and comply with the conditions of deductibility imposed by the law.

(c) Inventories

Inventories are measured at the lower of cost and net realisable value. Inventories acquired at no cost or for nominal consideration are valued at the current replacement cost as at the date of acquisition.

Notes to the Financial Statements For The Year Ended 31 December 2024

Note 1. Summary of Significant Accounting Policies (cont'd)

(d) Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost or fair value less, where applicable, accumulated depreciation and impairment losses.

Freehold land

Freehold land are shown at fair value, based on periodic, at least every 3 years valuations by external independent valuers, less impairment. The valuations are undertaken more frequently if there is a material change in the fair value relative to the carrying amount.

Property

Buildings are measured on a cost basis, less subsequent depreciation and impairment of the buildings.

Plant and Equipment

Plant and equipment are measured on the cost basis and therefore carried at cost less accumulated depreciation and any accumulated impairment.

In the event the carrying amount of plant and equipment is greater than the estimated recoverable amount, the carrying amount is written down immediately to the estimated recoverable amount. A formal assessment of recoverable amount is made when impairment indicators are present (refer to Note 1 (e) for details of impairment).

Plant and equipment that have been contributed at no cost, or for nominal cost are valued and recognised at the fair value of the asset at the date it is acquired.

Depreciation

The depreciable amount of all fixed assets, excluding freehold land improvements, is depreciated on a straight line basis over the asset's life to the Company commencing from the time the asset is held ready for use.

Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

The depreciation rates used for each class of depreciable assets are:

Class of Fixed Asset	Depreciation Rate
Buildings Leasehold Land Improvements Plant and Equipment Leased Plant and Equipment Poker Machines	2 - 2.5% 2.77% 5 - 33% 20% 14 - 20%

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

Notes to the Financial Statements For The Year Ended 31 December 2024

Note 1. Summary of Significant Accounting Policies (cont'd)

(d) Property, Plant and Equipment (cont'd)

Asset classes carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains or losses are included in the statement of comprehensive income.

Investment Properties

Investment properties, comprising freehold land and buildings, are held to generate long-term rental yields. All tenant leases are on an arm's length basis. Investment properties are carried out at fair value, determined annually by independent valuers. Changes to fair value are recorded in the income statement as other income.

(e) Impairment of Assets

At each reporting date, the entity reviews the carrying values of its tangible and intangible assets to determine whether there is any indication that those assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the asset's carrying value. Any excess of the asset's carrying value over its recoverable amount is expensed to the Statement of Comprehensive Income.

Where the future economic benefits of the asset are not primarily dependent upon on the asset's ability to generate net cash inflows and when the entity would, if deprived of the asset, replace its remaining future economic benefits, value in use is determined as the depreciated replacement cost of an asset.

Where it is not possible to estimate the recoverable amount of an assets class, the entity estimates the recoverable amount of the cash-generating unit to which the class of assets belong.

When an impairment loss on a revaluated asset is identified this is debited against the revaluation surplus in respect of the same class of asset to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that same class of asset.

(f) Employee Benefits

Short-term employee benefits

Liabilities for wages and salaries, including non-monetary benefits, annual leave, long service leave and accumulating sick lease expected to be settled wholly within the 12 months of the reporting date are measured at the amounts expected to be paid when the liabilities are settled. Non-accumulating sick leave is expensed to profit or loss when incurred.

Notes to the Financial Statements For The Year Ended 31 December 2024

Note 1. Summary of Significant Accounting Policies (cont'd)

(f) Employee Benefits (cont'd)

Other long-term employee benefits

The liability for long service leave not expected to be settled within 12 months of the reporting date is recognised in non-current liabilities, provided there is an unconditional right to defer settlement of the liability. The liability is measured as the present value of the expected future payments to be made in respect of services provided by employee up to the reporting date using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

(g) Financial Instruments

Recognition

Financial assets and financial liabilities are recognised when the entity becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that the company commits itself to either purchase or sell the asset (i.e. trade date accounting is adopted). Financial instruments are initially measured at cost which includes transaction costs when the related contractual rights or obligations exist. Subsequent to initial recognition these instruments are measured as set out below.

Financial assets

Financial assets that are within the scope of the accounting standards are required to be subsequent measured at amortised or fair value on the basis of the company's business model for managing financial assets and the contractual cash flow characteristics of the financial assets. The company holds investment classified as financial asset at fair value through other comprehensive income. In adopting AASB9 Financial Instruments, the company has made an irrevocable election on initial recognition to present gains and losses on investments in equity instruments that are not held for trading in other comprehensive income. No further impairment of the financial assets at fair value through other comprehensive income will be recognised.

Financial liabilities

Non-derivative financial liabilities are recognised at amortised cost, comprising original debt less principal payments and amortisation.

Where there is an unconditional right to defer settlement of the liability for at least 12 months after the reporting date, the loans and borrowings are classified as non-current.

(h) Finance Costs

Finance costs attributable to qualifying assets are capitalised as part of the asset. All other financial costs are expensed in the period in which they are incurred.

Notes to the Financial Statements For The Year Ended 31 December 2024

Note 1. Summary of Significant Accounting Policies (cont'd)

(i) Members Subscriptions received in Advance

Amounts received in advance from members in respect of subscriptions for the 2024 year are shown in Note 11 – Trade & Other Payables (Current) and for members Subscriptions due after the year 2023 Note 11 – Trade & Other Payables (Non-Current).

(j) Limitation of Members' Liability

In accordance with the Club's Constitution the liability of members in the event of the Club being wound up would not exceed \$5 per member.

(k) Cash and cash equivalents

Cash and cash equivalents include cash on hand, deposits held at-call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within short-term borrowings in current liabilities on the statement of financial position.

(I) Comparative Figures

Where required by Accounting Standards comparative figures have been adjusted to conform with changes in presentation for the current financial year.

When an entity applies an accounting policy retrospectively, makes a retrospective restatement or reclassifies items in its financial statements, a statement of financial position as at the beginning of the earliest comparative period must be disclosed.

(m) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST included is not recoverable from the Australian Taxation Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense.

Receivables and payables in the Statement of Financial Position are shown inclusive of GST are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the Australian Taxation Office is included with other receivables or payables in the Statement of Financial Position.

Cash flows are presented in Statement of Cash Flow on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

Notes to the Financial Statements For The Year Ended 31 December 2024

Note 1. Summary of Significant Accounting Policies (cont'd)

(n) Provisions

Provision are recognised when the company has a present (legal or constructive) obligations as a result of a past event, it is probable the company will be required to settle the obligations and a reliable estimate can be made of the amount of the obligation. The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting date, taking into account the risks and uncertainties surrounding the obligations. If the time value of money is material, provisions are discounted using a current pre-tax rate specific to the liability. The increase in the provision resulting from the passage of time is recognised as a finance cost.

(o) Trade and Other Payables

Trade and other payables represent the liability outstanding at the end of the reporting period for goods and services received by the company during the reporting period which remain unpaid. The balance is recognised as a current liability which the amount normally paid within 30 days of recognition of the liability.

(p) New and Amended Accounting Policies

The company has adopted all new or amended Accounting Standards and Interpretations issued by the Australia Accounting Standards Board ('AASB') that are mandatory for the current reporting period. Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted. The following Accounting Standards and Interpretations are most relevant to the Company.

(q) Critical Accounting Estimates and Judgements

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events, management believes to be reasonable under the circumstances. The resulting accounting judgements and estimates will seldom equal the related actual results. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

Notes to the Financial Statements For The Year Ended 31 December 2024

Note 1. Summary of Significant Accounting Policies (cont'd)

(q) Critical Accounting Estimates and Judgements (cont'd)

Key estimates

Estimation of useful lives of assets

The company determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

Employee benefits provision

As discussed in Note 1, the liability for employee benefits expected to be settled more than 12 months from the reporting date are recognised and measured at the present value of the estimated future cash flows to be made in respect of all employees at the reporting date. In determining the present value of the liability, estimates of attrition rates and pay increases through promotion and inflation have been taken into account.

Notes to the Financial Statements For The Year Ended 31 December 2024

	2024 \$	2023 \$
Note 2. Revenue and Other Income		
Sales Revenue:		
Net Clearances – Poker Machines	10,396,533	8,940,304
Sale of Goods – Catering Sales & Room Hire	3,085,737	2,815,887
Sale of Goods – Bar Sales	1,842,497	1,635,278
Total Sales Revenue	15,324,767	13,391,469
Other Revenue:		
Commission – Keno	149,247	172,464
Commission – TAB	30,793	24,096
Commission – Other	123,760	104,939
Social & Promotions Income	129,528	69,103
Members Subscriptions	46,388	44,458
Interest Received	304,515	267,566
Bowls Income	2,498	2,413
Total Other Revenue	786,729	685,039
Other Income		
Gain from sale of property, plant & equipment	173,889	
General income	28,859	30,877
Rental receipts	109,616	103,896
Terrial receipts	109,010	100,090
Total Other Income	312,364	134,773
Total Revenue and Other Income	16,423,860	14,211,281
Note 3. Profit for the year		
Expenses		
Loss on sale of property, plant & equipment	-	3,740
Depreciation and amortisation:		
- Building and Leasehold improvements	442,648	305,959
- Plant and equipment	370,820	313,945
- Poker machines	670,533	780,305
Depreciation and amortisation	1,484,001	1,400,209
Total Depreciation and amortisation	1,484,001	1,403,949
		

Notes to the Financial Statements For The Year Ended 31 December 2024

	2024 \$	2023 \$
Note 4. Income Tax		
(a) The components of the income tax expense/(benefit) comprise: Current tax / (Over provision for tax) Future income tax benefit	- 5,636	(9,463) (2,972)
	5,636	(12,435)
(b) The prima facie income tax on ordinary Activities is reconciled to the income tax as follows:		
Profit/(loss) ordinary activities	2,210,991	1,049,098
Prima facie income tax payable on profit from ordinary activities calculated at 1.2% (2023: 1.2%) of profit Prima facie capital gains tax on disposal of Lot 4	26,642	13,271 -
Add tax effect of: - Non-deductible members only expenses - Non mutual expenses	10,052 5,260	10,142 5,150
Less tax effect of: - Member Subscriptions - Non mutual income - Over provision of income tax	559 10,772 -	562 10,658 9,463
Adjusted for the effect of non-mutual income and expenses calculated at 25% Non-mutual expenses Non-mutual income Add/(less) tax effect of timing	3,730,918 (3,186,365) (540342)	3,334,816 (3,051,041) (331,918)
Taxable income / (Taxable Loss)	34,862	(40,263)
(Recoupment) of prior year tax losses not previously brought to account Income tax attributable to operating profit and	(34,862)	-
Capital gains		

Notes to the Financial Statements For The Year Ended 31 December 2024

	2024 \$	2023 \$
Note 5. Cash and Cash Equivalents		
Current: Cash on Hand Cash at Bank Investment Account	454,230 818,583 8,177,488	394,230 728,176 7,116,464
Total cash and cash equivalents as stated in the statement of Financial Position	9,450,301	8,238,870
Note 6. Trade and Other Receivables		
Current: Trade debtors	42,313	17,234
Total current trade and other receivables	42,313	17,234
Provision for Impairment of Receivables		

Current trade receivables are generally on 30 day terms. These receivables are assessed for recoverability and a provision for impairment is recognised when there is objective evidence that an individual trade receivable is impaired. These amounts have been included in other expense items. There are no balances within trade receivables that contain assets that are impaired and are past due. It is expected that these balances will be received when due.

Note 7. Inventories

Current – at cost: Bar stock Catering stock	114,455 66,425	96,015 65,380
Total inventories	180,880	161,395
Nata 0. Other Occurrent Assets		
Note 8. Other Current Assets		
Current: Other debtors Prepayments	86,280 491,736	38,254 525,562
Total Other Current Assets	578,016	563,816

Notes to the Financial Statements For The Year Ended 31 December 2024

	2024 \$	2023 \$
Note 9. Property, Plant and Equipment		
Land – at Valuation	10,600,000	10,600,000
Buildings – Clubhouse & Surrounds - at Cost Less: Accumulated Depreciation	19,162,009 (6,636,859)	19,159,314 (6,197,691)
Total Buildings	12,525,150	12,961,623
Total Land and Buildings	23,125,150	23,561,623

As a result of an amendment made to section 41E(5) of the Registered Clubs Act land owned by a club can be divided into "core" and "non-core" property.

As per Section S41E(5) of the Registered Clubs Act (NSW) 1976, Diggers Board of Directors declare as of 31st December 2023 Tuggerah Lakes Memorial Club Limited trading as Diggers The Entrance owned the following property assets classified as below:

Core Property

 The Clubs core property consists of the land upon which the licensed Club is located, plus the land containing the two bowling greens contained in Lot 3 of the Community Subdivision deposited plan 271196 (formerly folio identifier 2/1020377).

Non-core

 Non-core property consists of the Club car park and the land on which the Tuggerah Rooms are located contained within Lots 3.

The Club performs valuations on periodic basis, generally every 3 years by external independent valuers. The valuations are undertaken more frequently if there is a material change in the fair value relative to the carrying amount.

The last valuation was performed on 13 October 2022 by Robertson & Robertson (Craig Berridge and Scott A Robertson). This valuation was used in the recording of the fair value of land for the Club for the year ended 31 December 2023. The next valuation assessment is expected to be performed in 2026.

Notes to the Financial Statements For The Year Ended 31 December 2024

	2024 \$	2023 \$
Note 9. Property, Plant and Equipment (cont'd)		
Plant and Equipment – at cost Less: Accumulated Depreciation	6,703,015 (5,752,256)	6,444,966 (5,433,359)
Crockery, cutlery and other items – at cost Work in Progress	50,000 325,107	50,000 231,325
	1,325,866	1,292,932
Plant and Equipment under lease – at cost Less: Accumulated Depreciation	213,784 (213,784)	268,216 (268,216)
Total Plant and Equipment	1,325,866	1,292,932
Poker Machines – at cost Less: Accumulated Depreciation	5,942,658 (3,832,471)	5,816,728 (3,800,371)
Poker Machines Accessories and System	2,110,187	2,016,357
- at cost Less: Accumulated Depreciation	3,633,783 (3,010,594)	3,561,025 (2,899,265)
	623,189	661,760
Total Poker Machines	2,733,376	2,678,117
Total Property, Plant and Equipment	27,184,392	27,532,672
Assets Held as Security		

Various assets are held as security against the hire purchase liabilities as per Note 12. These assets included the Club's leased poker machines and various plant and equipment.

Movements in Carrying Accounts

Movements in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year:

Notes to the Financial Statements For The Year Ended 31 December 2024

Note 9. Property, Plant and Equipment (cont'd)

2024	Freehold Land & Buildings \$	Plant & Equipment Motor Vehicles \$	Poker Machines \$	Total
Balance at the beginning of the year	23,561,623	1,292,932	2,678,117	27,532,672
Additions at Cost Disposals & Transfers	6,175 -	778,854 (375,000)	730,183 (4,391)	1,515,112 (379,391)
Depreciation Expense	(442,648)	(370,820)	(670,533)	(1,484,001)
Carrying amount at end of year	23,125,150	1,325,866	2,733,376	27,184,392
Note 10. Other Non-c	urrent Assets		2024 \$	2023 \$
Non-Current				
Future Income Tax Bend	efit		77,836	83,459
			77,836	83,459
Note 11. Trade and O	ther Payables			
Current Unsecured: Trade payables			703,125	537,930
Other creditors			439,016	525,978
Link Poker Machine Jac	kpots		148,501	138,279
Accrued expenses: Poker machine duty tax			202,758	210,785
Subscriptions received i	n advance		24,423	24,034
Total Current		1	,517,823	1,437,006
				

Notes to the Financial Statements For The Year Ended 31 December 2024

	2024 \$	2023 \$
Note 11. Trade and Other Payables (cont'd)		
Non-Current		
Unsecured: Subscriptions received in advance	28,614	27,119
	28,614	27,119
	20,014	27,110
Total Trade and Other Payables	1,546,437	1,464,125
Note 12. Borrowings		
Current Secured:		
Lease Liabilities (i)	779,972	1,076,652
Loan facility (ii)	642,785	590,462
	1,422,757	1,667,114
Non-Current Secured:		
Lease Liabilities (i)	618,179	747,854
Loan facility (ii)	1,106,232	2,060,684
	1,724,411	2,808,538
Total Borrowings	3,147,168	4,475,652
Secured Liebilities		

Secured Liabilities:

- (i) The Leasing facilities mature at different dates and the leased assets are held as security as per Note 9. These may be extended by mutual agreement. The Directors of the Company are of the opinion that the Leasing facilities will be maintained after 31 December 2024.
- (ii) The loan facility for \$2,793,000 was entered into on the 31 January 2023 to fund the construction of the new parking station with the first draw down on 24 February 2023. The Club continued to draw down on the loan facility until July 2023 and completion of the new parking station. The loan facility included interest-only payments until the parking station works was completed and has been repayable with monthly principal payments and monthly interest payable over 5 years from November 2023.

Notes to the Financial Statements For The Year Ended 31 December 2024

	2024 \$	2023 \$
Note 13. Provisions		
Current:		
Annual Leave Entitlements	377,608	386,090
Long Service Leave Entitlements	371,720	418,513
	749,328	804,603
Non-Current:		
Annual Leave Entitlements	154,172	191,585
Long Service Leave Entitlements	450,592	400,795
	604,764	592,380
	1,354,092	1,396,983
Employee Benefits:		

Employee benefit provisions represent amounts accrued for annual leave and long service leave.

A provision has been recognised for employee entitlements relating to long service leave. In calculating the present value of future cash flows and classification in respect of long service leave, the probability of long service leave being taken is based on historical data. The measurement and recognition criteria relating to employee benefits have been included in Note 1 (f) to these financial statements.

Note 14. Retained Profits

Retained Profits at the beginning of the financial year Net profit/(loss) for the year	20,705,280 2,205,355	19,643,747 1,061,533
Retained Profits at the end of the financial year	22,910,635	20,705,280

Notes to the Financial Statements For The Year Ended 31 December 2024

			2024 \$		2023 \$
Note 15. Key Ma	nagement Pers	onnel Compensa	tion		
(a) Directors Ren	muneration				
The Directors of Tu follows:	uggerah Lakes l	Memorial Club Ltd	in office during	the financial	year were as
G Gribble G	Ambler	J Robertson	B Tighe	K Clancy	J Tuffy
Aggregate income with:	received, or due	and receivable, by	the directors of	the company	in connection
- Honorariums			35,00	0	36,000
Honorariums paid t the Registered Clu		approved in advan	ce and paid in ar	rears in acco	ordance with
(b) Executive Off	ficers Remunei	ration			
Total remuneration management of the			by Key Manage	ement of the	Company for
Key Management I	Personnel Comp	pensation	1,017,17	1	976,452

Notes to the Financial Statements For The Year Ended 31 December 2024

2024 2023

Note 16. Financial Risk Management

The company's financial instruments consist mainly of deposits with banks, short-term investments, accounts receivable and payable.

The totals of each category of financial instruments measured in accordance with AASB9 as detailed in the accounting policies to these financial statements are, as follows:

Financial Assets

Cash and Cash Equivalents Trade and Other Receivables	5 6	9,450,301 42,313	8,238,870 17,234
		9,492,614	8,256,104
Financial Liabilities			
Trade and Other Payables Borrowings	11 12	1,546,437 3,147,168	1,464,125 4,475,652
		4,693,605	5,939,777

Note 17. Related Party Disclosures

(a) Identities of Related Parties

During the financial year certain transactions were made with the company's directors as set out in (b) below.

(b) Transactions with Related Parties

- Directors

Type of	Terms and Conditions of	Class of Related	Related Party	Amo	unt
Transaction	Transaction	Party		2024 \$	2023 \$
Meals and Drinks	Provided free of Charge	Director Related	Directors	3,792	4,937
Club Apparel	Provided free of Charge	Director Related	Directors	517	2,591
Education & Event	Provided free of Charge	Director Related	Directors	4,354	3,219
Capital works & Maintenance	Work performed on normal terms	Director Related	Directors – Related Entity	25,327	58,201

⁽c) The directors also purchased goods and services from the company on the same terms and conditions available to the company's employees, members and guests.

Notes to the Financial Statements For The Year Ended 31 December 2024

Note 18. Capital Commitments

As at 31 December 2024, the Club was in the process of finalising the commencement of Stage 35(1) and (2) refurbishment, however the Directors note there were no signed contracts for further capital commitments in place as at 31 December 2024.

At the date of signing this report, in February 2025, the Club commenced refurbishment of the sports bar and kids area and the demolition of the old Rehabilitation Centre so as to enlarge the Gym and extend this space out to the Tuggerah rooms. These works are expected to be completed by 1 April 2025 and the Club has capital commitments as of the 27 February 2025 of \$1,017,000.

	2024 \$	2023 \$
Note 19. Contingent Liability		
Bank Guarantee		
The Company has obtained Bank guarantees in relation	to the following:	
NSW TAB	5,000	5,000

Note 20. Financial Reporting By Segments

The company operates predominantly in one industry, that being the operation of a Registered Club, registered under the Registered Clubs Act, 1976. The company operates predominantly in one geographical location, being Long Jetty, NSW.

Note 21. Company Details

The registered office of the company is:

Tuggerah Lakes Memorial Club Limited Trading as Diggers The Entrance 315 The Entrance Road LONG JETTY NSW 2261

The principal place of business is:

Tuggerah Lakes Memorial Club Limited Trading as Diggers The Entrance 315 The Entrance Road LONG JETTY NSW 2261

Notes to the Financial Statements For The Year Ended 31 December 2024

Note 22. Members Guarantee

The company is incorporated under the Corporations Act 2001 and is limited by guarantee. In accordance with the conditions in the Constitution, the liability of members in the event of the Club being wound up would not exceed \$5 per member. At 31 December 2024 there were 17,752 members.

2024	2023
\$	\$

Note 23. Cash Flow Information

(a) Reconciliation of Cash

For the purposes of the cash flow statement, cash includes cash on hand and in banks and investments in money market instruments net of outstanding bank overdraft. Cash at the end of the financial year as shown in the Statement of Cash Flows is reconciled to the related items in the Statement of Financial Position as follows:

Cash on Hand Cash at Bank Investment Account	454,230 818,583 8,177,488	394,230 728,176 7,116,464
	9,450,301	8,238,870
(b) Reconciliation of Cash Flow from Operations With Current Year Surplus after Income Tax		
Operating profit/(loss) after income tax	2,205,355	1,061,533
Net (gain)/loss on disposal of plant & equipment Depreciation of property, plant and equipment	(173,889) 1,484,001	3,740 1,400,209
Change in net assets and liabilities: (Increase)/Decrease in Receivables (Increase)/Decrease in Inventories (Increase)/Decrease in Other assets Increase/(Decrease) in Trade creditors and accruals Increase/(Decrease) in Provisions Increase/(Decrease) in Subscriptions in Advance	(25,079) (19,485) (8,577) 80,428 1,884 (42,891)	6,576 20,824 121,168 (676,567) (46,664) 5,123
Cash Flows provided by operating activities	3,501,747	1,895,942

Notes to the Financial Statements For The Year Ended 31 December 2024

	2024 \$	2023 \$
Note 23. Cash Flow Information (cont'd)		
(c) Financing Facilities As at the end of the financial year the company has the following financing facilities available to it.		
Bank Loan Facilities – Car park project Amount utilised	2,793,000 (2,429,783)	2,793,000 (2,651,146)
Unused credit facility	363,217	141,854
Leasing Facilities	2,700,000	2,700,000
Amount utilised	(1,398,151)	(1,803,335)
Unused credit facility	1,301,849	896,665

The Leasing facilities mature at different dates but may be extended by mutual agreement. The Directors of the Company are of the opinion that the Hire Purchase facilities will be maintained after 31 December 2024.

Note 24. Events after the Reporting Period

In February 2025, the Club commenced refurbishment of the sports bar and kids area and the demolition of the old Rehabilitation Centre so as to enlarge the Gym and extend this space out to the Tuggerah rooms in Stage 35(1) and (2), with work expected to be completed by 1 April 2025.

Presently, the Club has lodged a Development Application with Council for further capital works for additional car parking, creation of an alfresco dinning and bar area, a pickle ball court, two bowling rinks and the extension of the Porte Cochere down to the Lot 4 Over-55 medium density housing facility.

Other than the matter noted above, as at December 2024 the Club has no significant changes in the Club's state of affairs, nor have there been any matters or circumstances that have arisen since the end of the financial year that has significantly affected, or may significantly affect the operations of the Club.